

# ACR Aboriginal Programs Project Program Template

<b>Program Area:</b>	5.0	Resource Stewardship
<b>Sub Program:</b>	5.2	Implementing Consultation Processes for Resource Access and Management
<b>Template:</b>	5.2.2	Aboriginal Engagement Process on Linear Projects
<b>Sponsor(s):</b>	<i>Kinder Morgan Canada Inc.</i>	

## 1. Objective

To create economic opportunities for affected Aboriginal communities while respecting Aboriginal rights.

## 2. Description

The Aboriginal Engagement Process is a component of Kinder Morgan Canada's Aboriginal relations strategy. (Kinder Morgan Canada was formerly known as Terasen Pipelines and prior to that as TransMountain Pipelines.) The purpose of the strategy is to provide a framework by which corporate decisions affecting Aboriginal communities and organizations are made in a consistent manner and create mutually beneficial opportunities for the company and Aboriginal stakeholders.

### Consultation principles

- Be open, flexible, respectful, consistent and realistic
- Make sure both parties embrace the principle of mutual responsibility
- Start early and remain flexible
- Ask communities how they want to proceed with process

### Short-term engagement initiatives (during feasibility)

- Identify individual who will be the primary company representative
- Schedule meetings with community representatives as early as possible to introduce players
- Make sure company's proposed plans are consistent with the long-term operational vision of the company
- Realistic depiction of potential benefits associated with the company activities is crucial
- Focus on economic (employment/business) opportunities
- Make sure the environmental assessment includes Aboriginal concerns regarding traditional activities and impact on environment

## 3. Implementation

Some of the key elements for implementation and management of this program are:

- The implementation strategy must take into account the long-term resource capacity of the company, particularly if the strategy becomes part of a long-term protocol agreement.
- The implementation strategy should focus as much as possible on the business relationship. (This is an area that companies can deliver on as opposed to human resource development.)
- Depending on contractual arrangements, work with major contractors to identify potential fits with Aboriginal groups.
- Encourage joint venturing if the Aboriginal group does not have the current capacity to undertake work.
- In some cases, work with federal and/or provincial manpower training agencies and training institutions to build Aboriginal capacity for project. (This can only be done effectively if consultation starts early.)

#### **4. Timeframe for Results**

Depends on project's schedule.

#### **5. Measurable Criteria**

- Dollar value of contract
- Number of jobs
- Support of project during regulatory process

#### **6. Budget**

If the project requires a new relationship-building process, make sure there is an adequate budget to cover regular, on-the-ground community visits.

#### **7. Partners and Sponsors**

Kinder Morgan Canada is the sole sponsor.

#### **8. Experience with the Program**

Kinder Morgan Canada personnel have experience in the Aboriginal Engagement Process through building the Corridor Pipeline System in north-eastern Alberta.

#### **9. General Applicability**

Aboriginal engagement can be applied to all resource sectors.

#### **10. Additional Information or Support**

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